

# **9M'16 RESULTS PRESENTATION**

November 29, 2016





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# CORE MARKETS DEVELOPMENTS AND OPERATIONAL HIGHLIGHTS

Oleg Korzhov – CEO

#### **KEY MARKET DRIVERS AND FINANCIAL RESULTS**

- Prices for steel products ramped up at the end of 1Q16 and maintained at a high levels during 2Q16. Seasonal factors as well as overheating of market leaded to price correction in 3Q16 but in 4Q16 prices started further increase
- Starting from beginning of August 2016 HCC prices demonstrated unprecedented growth. Benchmark HCC prices for the 4Q16 were set at a level of \$200/t while benchmark for the 3Q16 was \$92/t. Even more, after 4Q16 benchmark settlement spot prices continued their growth reaching \$309/t level in November 2016
- MECHEL's Operating profit increased by 31% compared to 9M'15 and reached 28.8 bln RUB, with EBITDA\* growth by 16% up to 41.6 bln RUB
- Mining segment EBITDA increased 20% to 24.0 bln RUB with EBITDA margin 29% mostly due to cost optimization
- Steel segment EBITDA grew by 8% to the level of 15.8 bln RUB with EBITDA margin 13% on higher prices and change in product mix
- MECHEL maintained secured position as one of the lowest cash-cost producer of steel and coal world-wide
- MECHEL completed restructuring of its debts with Russian State Banks with extension of repayment profile up to 6 years and other lenders which totally represent 73% of Group's debt
- Improving financial results let to Net Debt\*\*/EBITDA ratio decrease from 9.6 in 1H'16 to 8.8\*\* in 9M'16.

Billet FOB Black Sea, US\$/t

Source: Bloomberg

100

50

0 <del>↓</del> Jan-14

Jul-14

Jan-15

Jul-15

Jan-16

Jul-16

Nov-16

MECHEL

<sup>600</sup> 500 400 300 200 100 Jan-16 Jan-14 Jul-14 Jan-15 Jul-15 Jul-16 Nov-16 Source: Metal Courier Spot HCC prices FOB Australia, US\$/t 350 300 250 200 150

<sup>\*</sup>Here and further EBITDA is calculated as Adjusted EBITDA in accordance with definitions in Press release Appendix A

<sup>\*\*</sup>excluding GPB option on Elga

#### **9M 16 PRODUCTION AND SALES SUMMARY**



#### **Production** (th tonns)

Product	9M'16	9M'15	%	3Q'16	2Q'16	%
Run-of-mine Coal	17,087	17,404	-2	5,559	5,864	-5
Pig Iron	3,012	3,059	-2	968	1,039	-7
Steel	3,131	3,240	-3	1,019	1,067	-5

- Decrease of production in Mining segment was a result of transportation limitations imposed by Russian Railways for tracks reconstruction
- Lower pig iron and steel production were a result of maintenance works on blast-furnace shop equipment

#### Sales (th tonns)

Product	9M'16	9M'15	%	3Q'16	2Q'16	%
Coking Coal	6,491	6,201	+5	2,021	2,249	-10
Steam Coal	5,363	4,906	+9	1,788	1,863	-4
Flat Products	353	357	-1	99	126	-22
Long Products	2,258	2,101	+7	758	767	-1

- Coking and steam coal sales increased in 9M'16 vs 9M'15 permitting to benefit from our major markets improvement
- Long products sales have grown compared to 9M'15 due to production and sales structure improvements to take advantage of higher pricing and favorable markets

#### **KEY PROJECTS RESULTS**



#### Universal rolling mill on Chelyabinsk metallurgical plant

- From January 2016 Mechel started supply of rails to Russian Railways
- Total sales volume during 9M'16 amounted to 357 th tonns, including 181 th tonns of rails to Russian Railways
- Steady ramp up of Universal rolling mill capacity utilization quarter by quarter in 2016 resulted in threefold growth of production volumes if compared to 9M'15
- Universal rolling mill capacity utilization in 2016 will increase to almost 50% from 16% in 2015

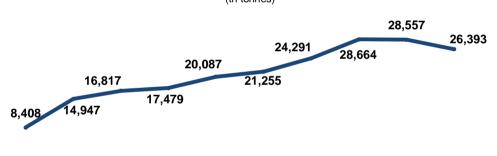
### Elga coal project development

- This year Elga development was more focused on stripping works execution for future production
- In 9M'16 share of coking coal in total mining volumes exceeded 75%

#### Universal rolling mill production (th tonns)

Product	9M'16	9M'15	%	3Q'16	2Q'16	%
Rails, beams and shapes	357	120	+198	144	117	+23

## Sales of rails to Russian Railways in Jan- Oct 2016 (th tonnes)



Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16

#### Elga Coal Complex (th tonns)

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Product	9M'16	9M'15	%	3Q'16	2Q'16	%
Run-of-mine coal	2,884	2,989	-4	872	1,018	-14



# **KEY FINANCIAL RESULTS**

**Sergey Rezontov – Chief Financial Officer** 

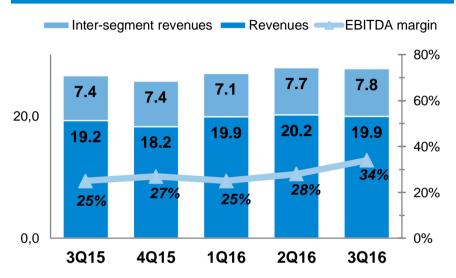
## **9M 16 FINANCIAL RESULTS SUMMARY**



#### MINING SEGMENT

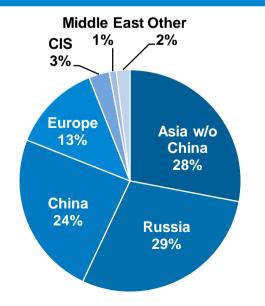


#### REVENUE, EBITDA MARGIN, RUB BLN

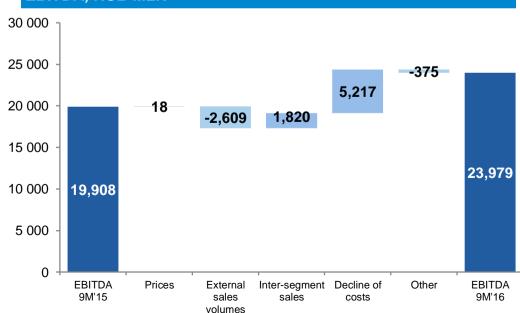


- Asian markets remain the most important for the coal sales with increase of its share from 47% to 52%
- Inter-segment sales increased due to partial replacement of purchase of coal products from third parties and redirection of all iron ore volumes for internal consumption
- Share of domestic market sales has increased due to growth both in inter-segment sales and sales to Russian consumers
- Cash costs optimization played a major role in EBITDA growth

#### **REVENUE BREAKDOWN BY REGIONS**

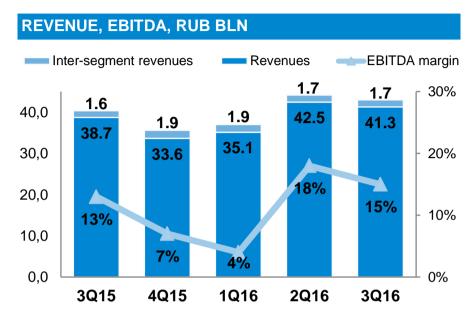


#### **EBITDA, RUB MLN**



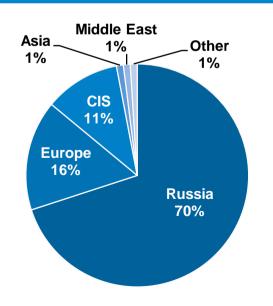
#### STEEL SEGMENT

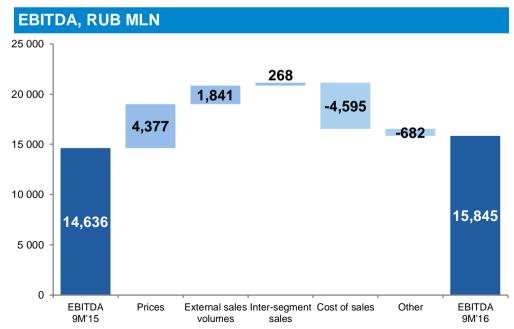




- 85% of Steel segment sales was dedicated to domestic market
- EBITDA growth was supported by stable prices and better product mix quarter on quarter
- Further increase of the Universal rolling mill capacity utilization supported growth of high value added products production and sales
- Overall pig iron and steel production was negatively affected by maintenance works in 3Q16 but volumes are recovering in 4Q16

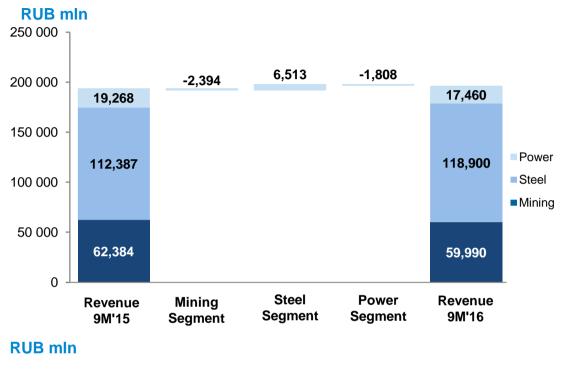
#### **REVENUE BREAKDOWN BY REGIONS**



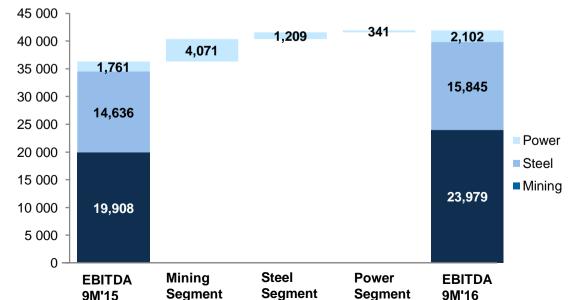


#### **CONSOLIDATED REVENUE AND EBITDA DYNAMICS**



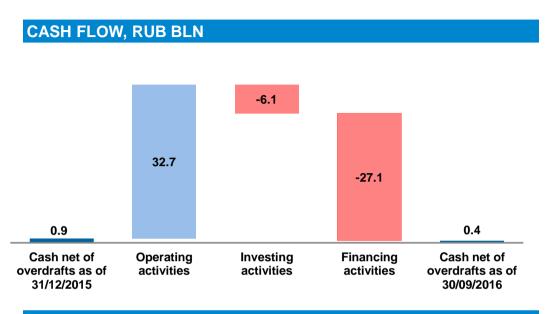


- Mining segment Revenue to 3<sup>rd</sup> parties in 9M'16 decreased by 4%, compared to 9M'15 as we were replacing third-party coal procurement by increase of inter-segment supplies and full redirection of iron ore sales to own consumption
- Steel segment is traditionally a major contributor to Consolidated Revenue. Its 3<sup>rd</sup> party Revenue increased by 6% driven by better sales volumes and prices
- Power segment 3<sup>rd</sup> party Revenue decreased by 9% on lower sales volumes due to weather conditions (warmer temperature)
- Consolidated EBITDA increased by 16% compared to 9M'15
- Mining segment EBITDA increased by 20% due to the positive impact of cost cutting effect and prices improvement
- Steel segment EBITDA grew by 8% on higher prices and better product mix diversification
- Power segment EBITDA increased by 19% on growing prices



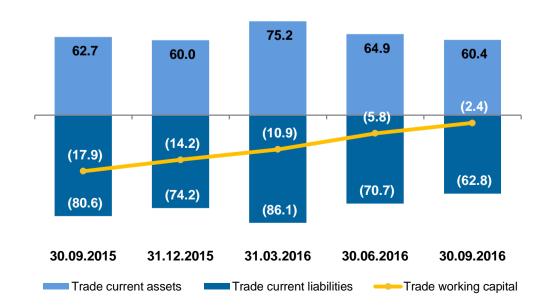
#### **CASH FLOW & TRADE WORKING CAPITAL**



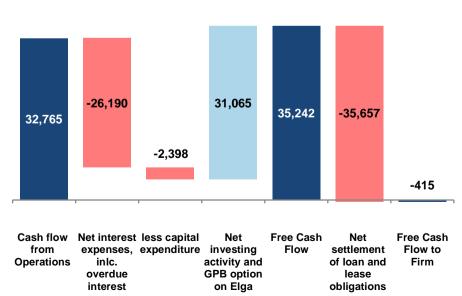


- Cash flow from operations almost completely covers needs for investing and financing activities
- Trade working capital demonstrated constant improvement with increase by 3.4 bln RUB in 3Q16 and tends to move to positive value
- Sale of 49% in Elga supported to raise funds for partial repayment of bank debt in amount 32.9 bln RUB

#### TRADE WORKING CAPITAL MANAGEMENT, RUB BLN

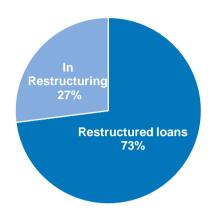


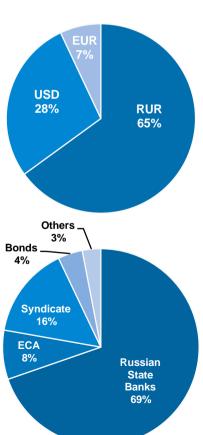
#### FREE CASH FLOW FOR 9M'16, RUB MLN



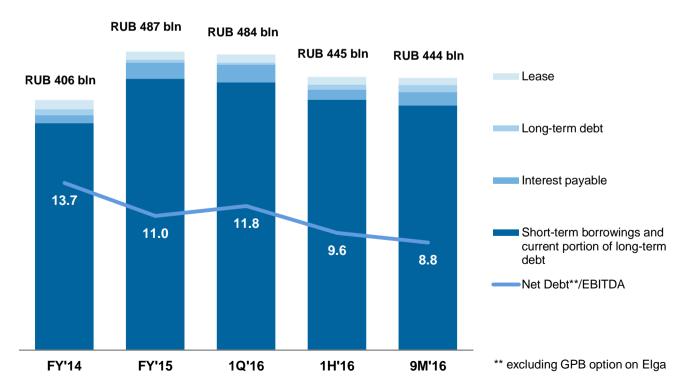
#### **DEBT STRUCTURE & NET DEBT / EBITDA RATIO DYNAMICS**







- As of the end of November 2016 73% of Group's debt was restructured; ruble portion amounts to 65%; and state banks hold 69% of our debt portfolio.
- Restructuring with Russian State Banks with up to 6 years amortization concluded
- EBITDA growth led to net leverage decrease from 11.0 as of 31.12.2015 to 8.8\*\* as of 30.09.2016
- Average interest rate through debt portfolio is 10.2% and it trends lower as ruble rates linked to Central bank key rate and average paid interest rate (with PIC) 7.7%

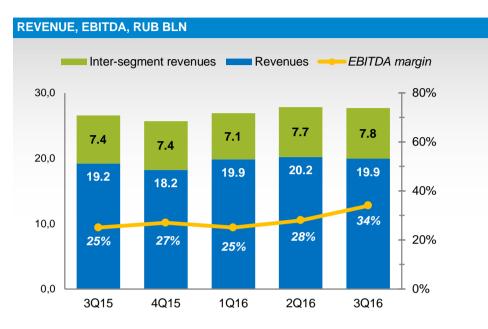


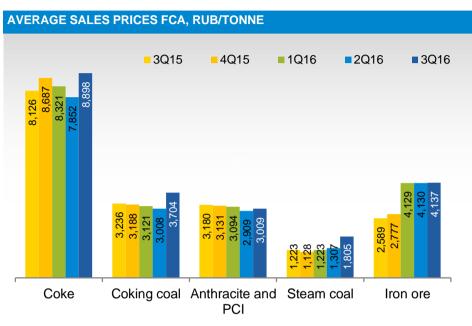


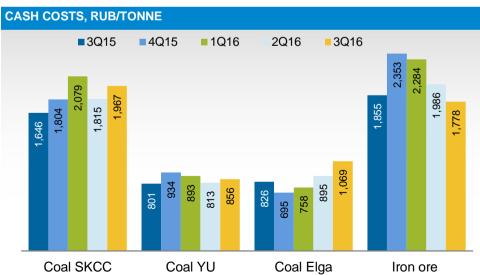
# **APPENDIX**

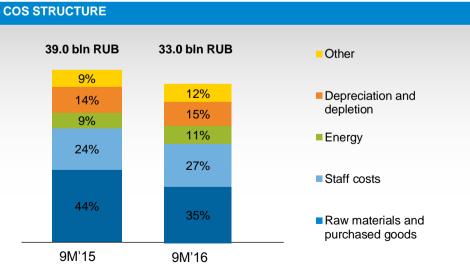
#### **MINING SEGMENT**





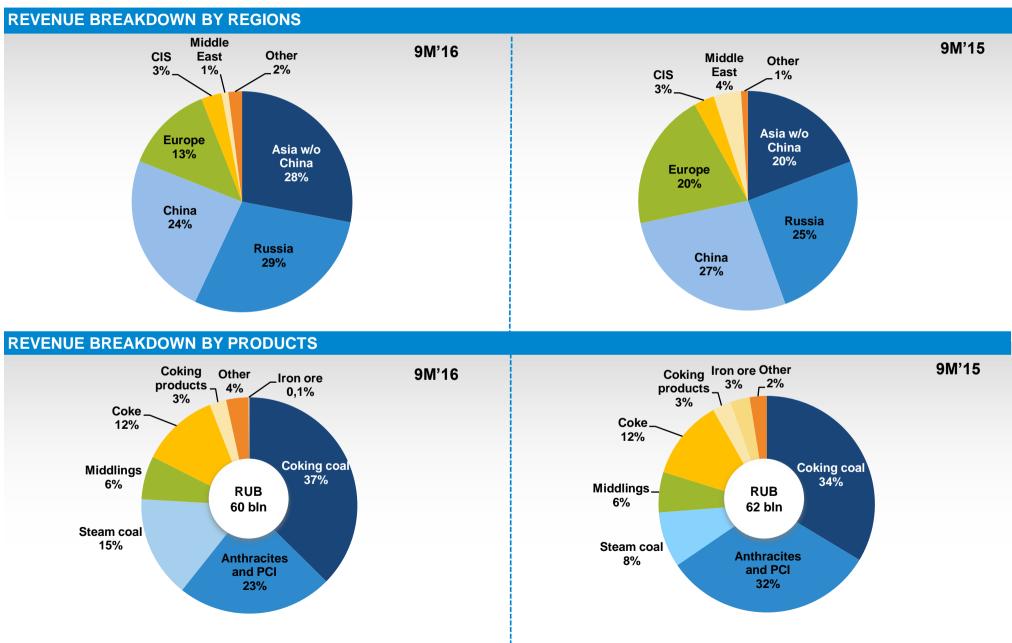






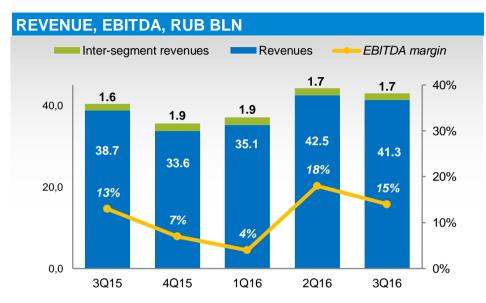
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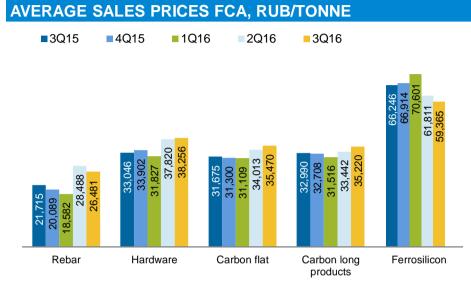


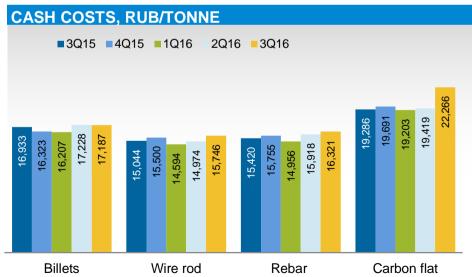


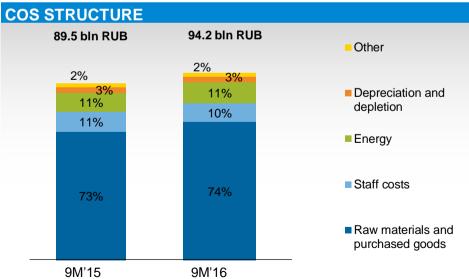
#### STEEL SEGMENT







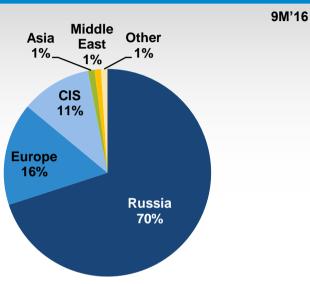


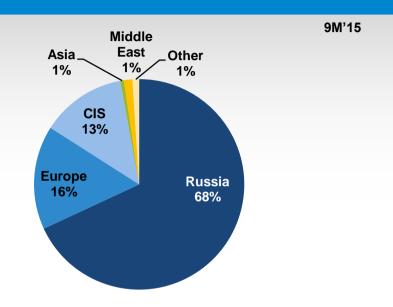


#### **STEEL SEGMENT**

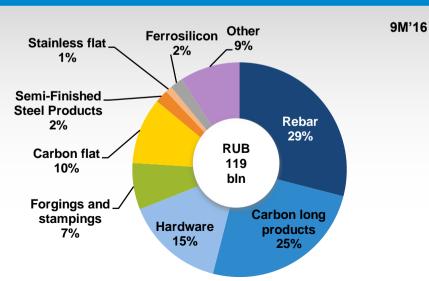


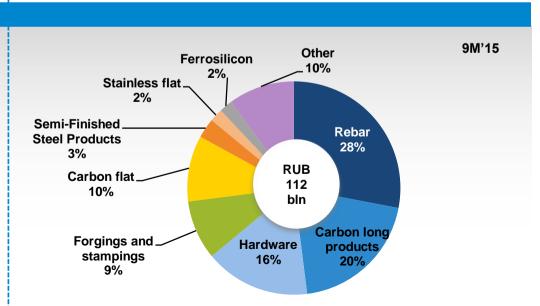
# REVENUE BREAKDOWN BY REGIONS Middle





#### **REVENUE BREAKDOWN BY PRODUCT**

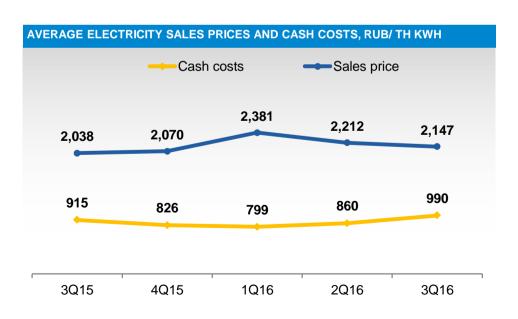


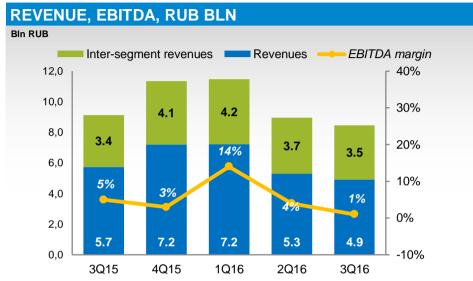


#### **POWER SEGMENT**



- Revenue for the period decreased on better weather conditions
- Stable cash costs and growing prices resulted in 19% EBITDA growth compared to 9M'15





#### **COS STRUCTURE**

